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Strategies for Successful Data Governance

IBM Software Group

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Agenda

- Definitions of Enterprise Data Management and Data Governance
- Controlling Data Growth in the Enterprise
- Data Privacy Issues and Options
- Success Stories

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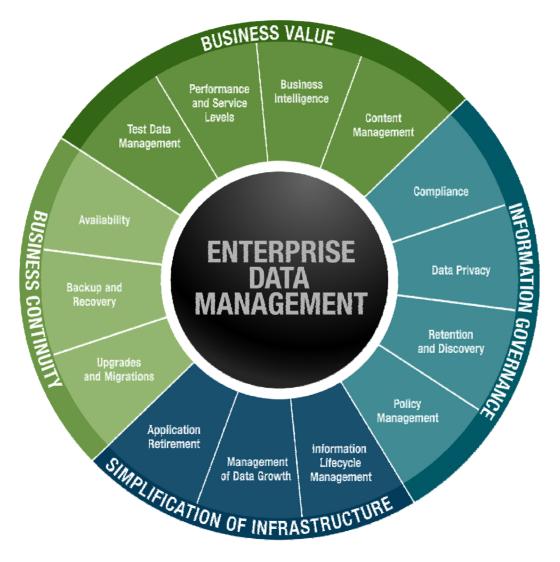
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Enterprise Data Management



What is Data Governance? (Strategic View)

Data Governance is the process of (potentially) changing organizational behaviour to enhance and protect data as a strategic enterprise asset



Implementing Data Governance is a fundamental change to the methods & rigor both <u>Business</u> and <u>Information Technology</u> use to define, manage and use of data

The core objectives of a governance program are:

- Increase the use and trust of data as an enterprise asset
- Guide information management decision-making
- Ensure information is consistently defined and well understood
- Improve consistency of projects across an enterprise

Why the focus on Data Governance?

- Regulatory Compliance
 - Consumer privacy
 - Financial Integrity
- Intellectual Property Protection
 - Confidential manufacturing processes
 - Financial information
 - Customer lists
 - Digital source code
 - Marketing strategies
 - Research data

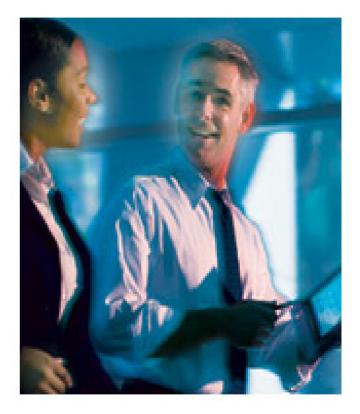


State sues global management consulting company over stolen backup tape. Unencrypted tape contained personal information on 58 taxpayers and nearly 460 state bank accounts.

Over 45 million credit and debit card numbers stolen from large retailer. Estimated costs \$1bn over five years (not including lawsuits). \$117m costs in 2Q '07 alone.

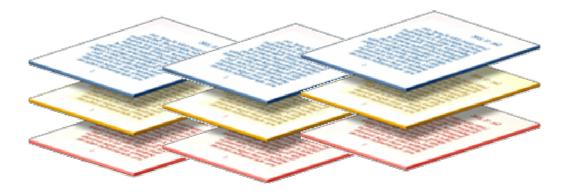
The Importance of Proper Data Governance

- Today, information is the lifeblood of any enterprise
- What do you do when you have something valuable?
 - Retain it
 - Protect it



Data Governance Solution: Archiving

Archiving is an intelligent process for *moving* inactive or infrequently accessed data that still has *value*, while providing the ability to *search and retrieve* the data.



Why Customers Need Archiving – Drivers





Compliance/Risk

- Meet Sox, HIPAA, etc. (regulations) in terms of Records retention requirements.
- Ensure Litigation support.

Cost Reduction

- Reduce overall storage costs.
- Minimize associated labor and administration costs.
- Improve disaster recovery processes.

Information Innovation

- Provide access to historical data.
- Mine information for unique value.
- Enhance business for competitive advantage or organizational improvement.



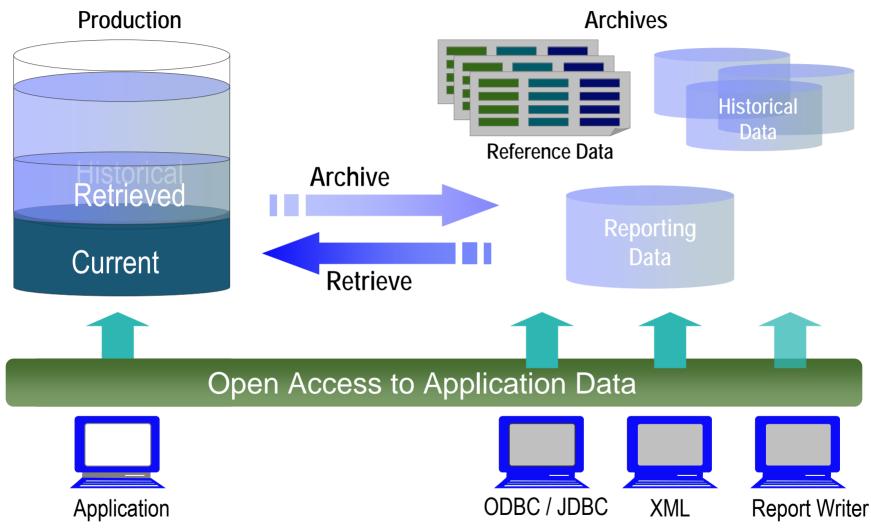
Systems Efficiency

- Reduce high cost storage.
- Reduce backup & recovery resources.
- Shorten Upgrade Windows

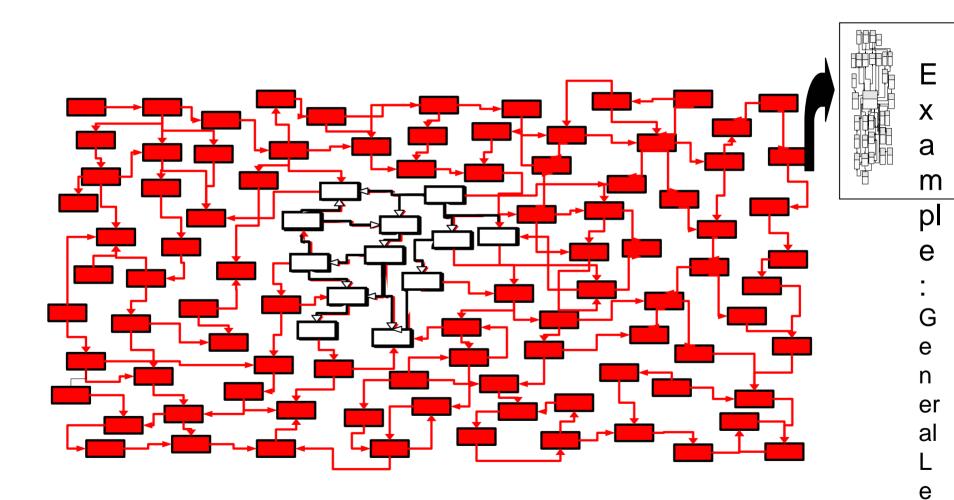
User Productivity

- Remove inactive data to improve application performance.
- Reduce backup & recovery time.
- Improve application availability.
- Easy access to historical/enterprise data.

How does Archiving Work?

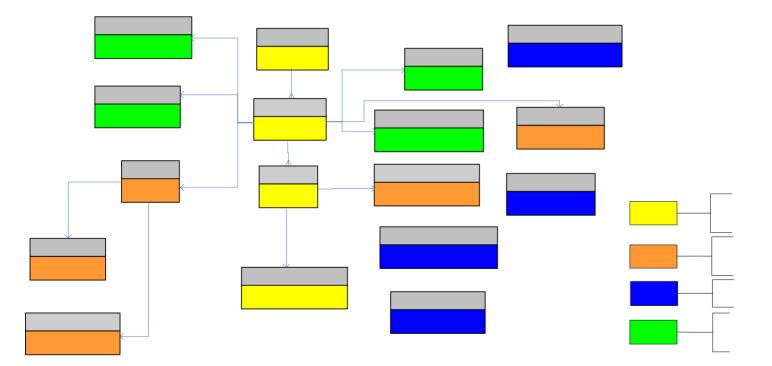


Archiving a Complete Business Object



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General Ledger Archive Details



Typical Archiving Questions Enterprises Ask:

- What data should I be saving, for how long and for what reasons?
- What data should I be deleting?

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- How am I going to find the data when I need it?
- What do I do with the data when I no longer need it?
- What is the most appropriate solution to meet my archiving needs?
- What is the cost/benefit analysis to support an archiving solution acquisition?

How Does Archiving Improve Performance?

Improved Availability

- No downtime caused by batch process overruns
- Uptime during crunch time
- Meet SLAs

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Speeding Backup and Recovery

- Bring up important/recent data first
- Bring up older/reference data as conditions permit

Improved Application Performance

- One of the most understated benefits to archiving
- Longest and most lasting benefit
- Shorten Upgrade timeline

Analyst Thoughts on Archiving:

- "Moving inactive data to another instance or archive system not only makes production databases more efficient, but it also lowers cost."
- "Large databases also drive up hardware cost, database license cost, and general administration effort."

Noel Yuhanna, Forrester Research, Database Archiving Remains An Important Part Of Enterprise DBMS Strategy, 8/13/07

"Improved database and application performance, as well as reduce infrastructure cost, can be achieved through database archiving."

Carolyn Dicenzo and April Adams, Gartner, Archiving Technology Overview 2/6/07

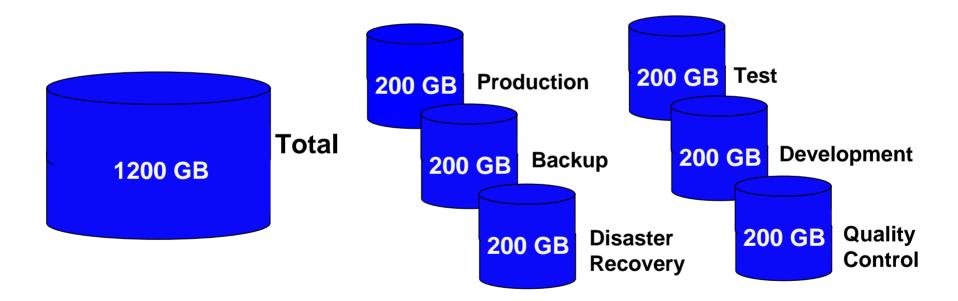
How can I save money by Archiving Data?

Storage

- Production level data is typically one of the most expensive storage platforms
- Migrate and store data according to its evolving business value (ILM)
- Use tiered storage strategies to your advantage to maximize cost efficiencies
- Utilize the storage you already have (including tape!)

Data Multiplier Effect

Actual Data Burden = Size of production database + all replicated clones



How can I save money by archiving data?

Administrative costs of data management

- Software license fees
- Hardware costs
- Labor to manage data growth
 - DBA

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- System Admin
- Storage Admin

Reduction in processor upgrades

- More MIPS/processors required to process large data repositories
- <u>Example:</u> 1 TB database that supports 500 concurrent users might require an eight-processor server with 4 GB of memory to achieve optimal performance. The same application that runs a database half that size might require only six processors and 2 GB of memory.

Noel Yuhanna, Forrester Research, Database Archiving Remains An Important Part Of Enterprise DBMS Strategy, 8/13/07

How Does Data Archiving Mitigate Risk?

- Data is stored in an immutable format that cannot be altered
- Data is indexed following archiving for easy retrieval
- Data can be retrieved either from the application it was archived or in various other formats (ex. Excel Spreadsheet, XML, Reporting tools)

Lawyers ... Ya Gotta Love 'em



Legal Costs of E-Discovery

Identify Appropriate Data	\$200/hour
Preserve the Data	\$100-\$300/hour
Collect the Data	\$200-\$300/hour
Review the Data	\$120-\$350/hour
Produce the Data	\$1000-\$2100/hour

Debra Logan, "Mapping Technology and Vendors to the Electronic Discovery Reference Model," GartnerResearch, ID Number: G00153110, November 9,2007.

The latest on E-Discovery



- Electronic discovery (also called e-discovery or ediscovery) refers to any process in which electronic data is sought, located, secured and searched with the intent of using it as evidence in a civil or criminal legal case.
- In the process of electronic discovery, data of all types can serve as evidence. This can include text, images, calendar files, databases, spreadsheets, audio files, animation, Web sites and computer programs.

Example

- E-Discovery Issues go way beyond just email
 - Retail organization had contract dispute with partner over provisions in an agreement struck in the late 1990s providing for some collaboration as they expanded into the online world.
 - Sales transaction data became central to the case.
 - Reviewers analyzed details of every sales transaction the retailer completed over a six-year period—more than 250 million in all—to study the sales patterns of different categories of products.
 - Analysis ultimately concluded no violation of agreement. Had the large volume of sales transaction data not be reviewable, the retailer would have been at risk of losing millions of dollars.

Success: Data Retention

About the Client: Telecommunications, \$13 Billion

- Application:
 - Siebel Application
- Challenges:
 - Need for data cleanse and purge records older than 7 years from Siebel databases
 - Preparing for corporate-wide data management effort to sustain goal of keeping only "what's needed for the right amount of time"
 - Maintain operational efficiencies and reduce cost of maintenance
- Solution:
 - IBM® Optim[™] Data Growth Solution for Siebel



- Client Value:
 - Satisfied long-term data retention requirements by archiving for secure and readily accessible information
 - Ensured support for SOX and auditor compliance requirements by implementing archiving capabilities to locate and access historical financials data when needed for audit and discovery requests
 - Established a consistent methodology for managing and retaining historical data using Optim across applications, databases and hardware platforms

Success: Data Growth and Upgrades

About the Client: Marketing Services, \$1.1 Billion Annually

- Application:
 - Oracle E-Business Suite
- Challenges:
 - Managing the 20 to 25% annual data growth rate in Oracle E-Business Suite and managing the expected data growth of 40 to 50% in the next year for the projected upgrade from 10.7 to 11i.
 - Reducing costs for the additional hardware and storage required to support continued data growth
 - Meeting compliance requirements for retaining historical data for 3 to 10 years, while keeping data accessible
 - Reducing the time, effort and downtime associated with upgrading Oracle E-Business Financials
- Solution:
 - Optim Oracle E-Business Suite Solution

Client Value:



- Controlled data growth by implementing database archiving for Oracle E-Business Suite
- Projected a savings of \$2million in IT capacity expansion costs over 5 years, and provided the capability to move archived data to a less expensive storage options
- Supported compliance requirements by providing access to archived data and the capability to report against this data
- Projected a reduced cutover time to upgrade from Oracle E-Business
 10.7 to 11i implementation

Data Governance Issue: Data Privacy

2007 statistics

- \$197
 - Cost to companies per compromised record
- \$6.3 Million
 - Average cost per data breach "incident"

- 40%

 % of breaches where the responsibility was with Outsourcers, contractors, consultants and business partners

- 217 Million

 TOTAL number of records containing sensitive personal information involved in security breaches in the U.S. since 2005



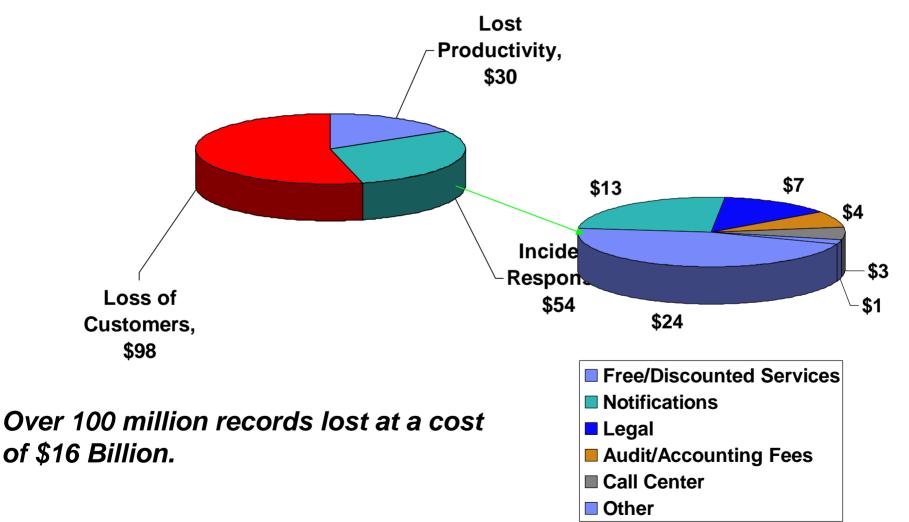
How much is personal data worth?

- Credit Card Number With PIN \$500
- Drivers License \$150
- Birth Certificate \$150
- Social Security Card \$100
- Credit Card Number with Security Code and Expiration Date - \$7-\$25
- Paypal account Log-on and Password \$7



Representative asking prices found recently on cybercrime forums. Source: USA TODAY research 10/06

Cost to Company per Missing Record: \$197



Source: Ponemon Institute

What is Done to Protect Data Today?

Production "Lockdown"

- Physical entry access controls
- Network, application and database-level security
- Multi-factor authentication schemes (tokens, biometrics)

• Unique challenges in Development and Test

- Replication of production safeguards not sufficient
- Need "realistic" data to test accurately

The Easiest Way to Expose Private Data ... Internally with the Test Environment

- 70% of data breaches occur internally (Gartner)
- Test environments use personally identifiable data
- Standard Non-Disclosure Agreements may not deter a disgruntled employee
- What about test data stored on laptops?
- What about test data sent to outsourced/overseas consultants?
- How about Healthcare/Marketing Analysis of data?
- Payment Card Data Security Industry Reg. 6.3.4 states, "Production data (real credit card numbers) cannot be used for testing or development"



* The Solution is Data De-Identification *

The Latest Research on Test Data Usage

Overall application testing/development

- 62% of companies surveyed use actual customer data instead of disguised data to test applications during the development process
- 50% of respondents have no way of knowing if the data used in testing had been compromised.

Outsourcing

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- 52% of respondents outsourced application testing
- 49% shared live data!!!

Responsibility

 26% of respondents said they did not know who was responsible for securing test data



Source: The Ponemon Institute. The Insecurity of Test Data: The Unseen Crisis

Data Governance Solution: Data De-Identification

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- AKA data masking, depersonalization, desensitization, obfuscation or data scrubbing
- Technology that helps conceal real data
- Scrambles data to create new, legible data
- Retains the data's properties, such as its width, type, and format
- Common data masking algorithms include random, substring, concatenation, date aging
- Used in Non-Production environments as a Best Practice to protect sensitive data

Masking is transparent to the outside world





Card Holder and Card Number have been masked

Failure Story – A Real Life Insider Threat

- 28 yr. old Software Development Consultant
- Employed by a large Insurance Company in Michigan
- Needed to pay off Gambling debts
- Decided to sell Social Security Numbers and other identity information pilfered from company databases on 110,000 Customers
- Attempted to sell data via the Internet
 - Names/Addresses/SS#s/birth dates
 - 36,000 people for \$25,000
- Flew to Nashville to make the deal with.....
- The United States Secret Service (Ooops)
 Results:
- Sentenced to 5 Years in Jail
- Order to pay company \$520,000



Encryption is not Enough

- DBMS encryption protects DBMS theft and hackers
- Data decryption occurs as data is retrieved from the DBMS

Application testing displays data

- Web screens under development
- Reports
- Date entry/update client/server devices
- If data can be seen it can be copied
 - Download
 - Screen captures
 - Simple picture of a screen

Success with Data Masking

- "Today we don't care if we lose a laptop"

- Large Midwest Financial Company

- "The cost of a data breach is exponentially more expensive than the cost of masking data"

- Large East Coast Insurer

Success: Data Privacy

About the Client: UK Government

- Application:
- Siebel Application (largest in the world)
- Challenges:
 - Supporting compliance initiatives mandated by the Data Protection Act 1998 to protect privacy in the application development and testing environments.
 - Managing realistic, right-sized development and test databases and preserving the referential integrity of the test data.
 - Employ a 'best practice' solution that can be applied across the Department for Work and Pensions four Siebel enterprise
- Solution:
- Optim[™] Siebel Solution for TDM and
- 36 Archiving



Client Value:

- Satisfied DWP requirements to deidentify citizen data through 'masking'
- Delivered a Seibel solution for 'live extract' guaranteeing referential data integrity
- Commercially 'ring-fenced' Pension Transformation Programme (PTP) to open up downstream revenue in 3 further Siebel environments as the 'defacto' best practice solution

Success: Data Privacy

About the Client: \$300 Billion Retailer

- Application:
 - Multiple interrelated retail transaction processing applications
- Challenges:
 - Comply with Payment Card Industry (PCI) regulations that required credit card data to be masked in the testing environment
 - Implement a strategy where Personally Identifiable Information (PII) is de-identified when being utilized in the application development process
 - Obtain a masking solution that could mask data across the enterprise in both Mainframe and Open Systems environments
- Solution:
 - IBM Optim Data Privacy SolutionTM

- Client Value:
 - Satisfied PCI requirements by giving this retailer the capability to mask credit data with fictitious data
 - Masked other PII, such as customer first and last names, to ensure that "real data" cannot be extracted from the development environment
 - Adapted an enterprise focus for protecting privacy by deploying a consistent data masking methodology across applications, databases and operating environments

Questions?

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